ACCESSIBILITY POLICY + ACTION PLAN

June 2025

Quinn+Partners

Quinn+Partners Accessibility Policy

Introduction

At Quinn+Partners (Q+P), we are committed to fostering a diverse and inclusive workplace that values the unique perspectives and needs of our team members, clients and partners. We aim to respect the dignity and independence of all individuals with disabilities by actively preventing and removing barriers to accessibility.

This Accessibility Policy (The Policy) outlines Q+P's practices, procedures and strategy for identifying, preventing and removing barriers to accessibility. It is developed in alignment with the requirements of the Accessibility for Ontarians with Disabilities Act, 2005 (AODA) and the Integrated Accessibility Standards Regulation (IASR).

Our Approach

This Policy outlines our commitment and actions to identify, prevent and remove barriers to accessibility and to provide an accommodating work environment and customer experience.

Our Policy addresses the following AODA standards:

- Accessibility Standards for Customer Service
- Accessibility Standards for Information + Communication
- Accessibility Standards for Employment

The Policy is supplemented by our Multi-Year Action Plan (MYAP), appended to this document and other company policies and procedures referenced within this Policy.

The Policy and MYAP are available on our website and can be provided in an accessible format upon request.

We commit to provide training for all employees on accessibility and our policy.

1. Accessibility Standards for Customer Service

We work to embed accessibility considerations into the delivery of our services and interactions with clients, partners, the public and provide accommodations where required and appropriate. This includes:

- 1. Consider disabilities when interacting with clients, partners and the public at our facility and seek to remove barriers and accommodate, where possible.
- 2. Allow clients, partners and the public to use their own assistive devices, support persons or service animals as needed when on Q+P offices

- 3. Provide clients with the opportunity to provide feedback on the accessibility of our services and request documents in accessible formats, where applicable.
- 4. Provide or arrange for the provision of accessible formats of service delivery for persons with disabilities, such as alternate document formats or verbal delivery, where possible and upon request. We will provide this delivery in a timely manner that takes into account the persons accessibility needs due to disability and at a cost that is no more than the regular cost charged to other persons.

2. Accessibility Standards for Information + Communication

Q+P is committed to communicating with individuals with disabilities in ways that accommodate their specific needs. To adhere with the Information and Communications Standard of the AODA, we will:

- Make our website and web content conform to the Web Content Accessibility Guidelines (WCAG) 2.0, initially at level A and increasing to level AA in accordance with the AODA Standards.
- 2. Provide the public with an accessible process to provide feedback on the accessibility of our information and communications. We will respond in a timely manner and seek to address feedback in consultation with the person making the request.
- 3. Provide, upon request, appropriate communication support for any emergency procedures, plans or public safety information that is publicly available.

3. Accessibility Standards for Employment

Q+P provides equal employment opportunities and accommodations for prospective and current team members with disabilities. To support this, we will:

- Notify applicants and team members about the availability of accommodations during recruitment, selection and throughout employment.
- 2. Offer accommodations based on individual accessibility needs.
- 3. Provide individualized accommodation plans and, if applicable, emergency response plans for team members with disabilities.
- 4. Consider accessibility needs in performance management, career development, return-to-work and return-to-office processes for team members who have been absent due to disability.

Feedback Process

Feedback is important and helps us to support our commitment to create an environment that promotes dignity, independence and equal opportunity for all provide reasonable accommodations for individuals with disabilities. Anyone who wishes to provide feedback on the way Q+P provides services to people with disabilities, has questions about this Policy or has concerns regarding its application, can contact through one of the following channels.



• Email: info@quinnandpartners.com

• Phone: +1.416.477.2275

• Website: https://www.quinnandpartners.com/contact/

• In person at one of our offices:

Toronto	Vancouver	Montréal
10 Alcorn Avenue, suite 200 Toronto, ON M4V 3A9	1118 Homer Street, suite 223 Vancouver, BC, V6B 6L5	3 Place Ville-Marie, suite 400 Montreal, QC H3B 2E3

Where possible, concerns will be addressed immediately. However, some concerns may require more effort to address. We seek to respond within ten business days with any questions, details on the resolution or next steps.

Policy Administration

We will review and update the plan at least once every five years. This Policy was last updated in June 2025.

Appendix A

Multi-Year Accessibility Plan

Our Multi-Year Accessibility Plan (MYAP) is a roadmap for enhancing Q+P's accessibility and inclusivity. The MYAP outlines the ways we will identify, prevent and remove barriers to address to support persons with disabilities and fulfill our Accessibility Policy commitments.

Part 1: General Requirements

Initiative	IASR Requirements	Action	Status	Compliance Date
Establish	Every obligated organization shall develop, implement and	Developed and	Complete	December 2024
Accessibility	maintain policies governing how the organization achieves or will	updated relevant		
Policies	achieve accessibility through meeting its requirements under the	policies		
	accessibility standards referred to in this Regulation.			
Accessibility	Establish, implement, maintain and document a multi-year	Developed plan	Complete	December 2024
Plans	accessibility plan, which outlines the organizations strategy to			
	prevent and remove barriers and meet its requirements under this			
	Regulation.			
	Post the accessibility plan on the organization's website and	Posted to website	Complete	December 2024
	provide the plan in an accessible format upon request. Review and			
	update the accessibility plan at least once every five years.			
Training	Every obligated organization shall ensure that training is provided	Developed and	Complete	December 2024
	on the requirements of the accessibility standards referred to in the	delivered company		
	AODA regulation and on the Human Rights Code as it pertains to	wide e-learning		
	persons with disabilities to:			
	All employees and volunteers.			
	2. All persons who participate in developing the organizations			
	policies.			



Initiative	IASR Requirements	Action	Status	Compliance Date
	3. All other persons who provide goods, services or facilities on			
	behalf of the organization.			

Part 2: Information + Communications Standards

Initiative	ISAR Requirements	Action	Status	Compliance Date
Feedback	Every obligated organization that has processes for receiving and	Developed	Complete	November 2024
	responding to feedback shall ensure that the processes are	feedback process		
	accessible to persons with disabilities by providing or arranging for			
	accessible formats and communications supports, upon request.			
Accessible	Except as otherwise provided, every obligated organization shall,	Integrated into	Complete	November 2024
Formats +	upon request, provide or arrange for the provision of accessible	Accessibility Policy		
Communication	formats and communication supports for persons with disabilities;			
Supports	In a timely manner that takes into account the persons			
	accessibility needs due to disability.			
	2. At a cost that is no more than the regular cost charged to other			
	persons.			
	The obligated organization shall consult with the person making	Integrated into	Complete	November 2024
	the request in determining the suitability of an accessible format or	Accessibility Policy		
	communication support.			
	Every obligated organization shall notify the public about the	Integrated into	Complete	November 2024
	availability of accessible formats and communication supports.	Accessibility Policy		
Accessible	Every obligated organization shall make their internet websites	Updated website	Complete	October 2024
Website + Web	and web content conform with the World Wide Web Consortium	and installed an		
Content	Web Content Accessibility Guidelines (WCAG) 2.0, initially at	accessibility		
	Level A and increasing to Level AA, and shall do so in accordance	widget		
	with the schedule set out in this section.			



Part 3: Employment Standards

Initiative	ISAR Requirements	Action	Status	Compliance Date
Recruitment -	Every employer shall notify its employees and the public about	Disclaimer	Complete	September 2021
General	the availability of accommodation for applicants with disabilities in	included on job		
	its recruitment processes.	posting		
Recruitment -	During a recruitment process, an employer shall notify job	Request for	Complete	November 2024
Assessment or	applicants, when they are individually selected to participate in an	accommodation		
Selection	assessment or selection process, that accommodations are	information		
Process	available upon request in relation to the materials or processes to	included in		
	be used.	interview		
	If a selected applicant requests an accommodation, the employer	confirmation	Complete	November 2024
	shall consult with the applicant and provide or arrange for the	communication		
	provision of a suitable accommodation in a manner that takes into			
	account the applicants accessibility needs due to disability.			
Notice to	Every employer shall, when making offers of employment, notify	Developed	Complete	November 2024
Successful	the successful applicant of its policies for accommodating	process		
Applicant	employees with disabilities.			
Informing	Every employer shall inform its employees of its policies used to	Developed	Complete	July 2024
Employees of	support its employees with disabilities, including, but not limited	process		
Supports	to, policies on the provision of job accommodations that take into			
	account an employees accessibility needs due to disability.			
	Employers shall provide the information required under this	Included in our	Complete	July 2024
	section to new employees as soon as practicable after they begin	onboarding		
	their employment.	material		
	Employers shall provide updated information to its employees	Developed	Complete	November 2024
	whenever there is a change to existing policies on the provision of	process		



Initiative	ISAR Requirements	Action	Status	Compliance Date
	job accommodations that take into account an employees			
	accessibility needs due to disability.			
Accessible	In addition to its obligations, where an employee with a disability	Integrated into	Complete	November 2024
Formats and	so requests it, every employer shall consult with the employee to	Accessibility Policy		
Communication	provide or arrange for the provision of accessible formats and			
Supports for	communication supports for:			
Employees	Information that is needed in order to perform the employee's			
	job.			
	2. Information that is generally available to employees in the			
	workplace.			
	The employer shall consult with the employee making the request	Integrated into	Complete	November 2024
	in determining the suitability of an accessible format or	Accessibility Policy		
	communication support.			
Workplace	Every employer shall provide individualized workplace emergency	Developed	Complete	April 2025
Emergency	response information to employees who have a disability, if the	process		
Response	disability is such that the individualized information is necessary			
Information	and the employer is aware of the need for accommodation due to			
	the employee's disability.			
	If an employee who receives individualized workplace emergency	Developed	Complete	April 2025
	response information requires assistance and with the	process		
	employee's consent, the employer shall provide the workplace			
	emergency response information to the person designated by the			
	employer to provide assistance to the employee.			
	Employers shall provide the information required under this	Developed	Complete	April 2025
	section as soon as practicable after the employer becomes aware	process		
	of the need for accommodation due to the employee's disability.			



Initiative	ISAR Requirements	Action	Status	Compliance Date
	Every employer shall review the individualized workplace	Developed	Complete	April 2025
	emergency response information;	process		
	When the employee moves to a different location in the organization.			
	2. When the employee's overall accommodations needs or plans are reviewed.			
	3. When the employer reviews its general emergency response policies.			
Documented	Employers, other than employers that are small organizations,	Developed	Complete	April 2025
Individual	shall develop and have in place a written process for the	process		
Accommodation Plans	development of documented individual accommodation plans for employees with disabilities.			
	The process for the development of documented individual	Developed	Complete	April 2025
	accommodation plans shall include the following elements;	process		
	 The manner in which an employee requesting accommodation can participate in the development of the individual accommodation plan. The means by which the employee is assessed on an individual basis. The manner in which the employer can request an evaluation by an outside medical or other expert, at the employer's expense, to determine if accommodation can be achieved and, if so, how accommodation can be achieved. The manner in which the employee can request the participation of a representative from their bargaining agent, where the employee is represented by a bargaining agent, or 	process		



Initiative	ISAR Requirements	Action	Status	Compliance Date
	 is not represented by a bargaining agent, in the development of the accommodation plan. 5. The steps taken to protect the privacy of the employee's personal information. 6. The frequency with which the individual accommodation plan will be reviewed and updated and the manner in which it will be done. 7. If an individual accommodation plan is denied, the manner in which the reasons for the denial will be provided to the employee. 8. The means of providing the individual accommodation plan in a format that takes into account the employee's accessibility needs due to disability. 	The dietri	Otatus	
Return to Work Process	 Every employer, other than an employer that is a small organization, 1. Shall develop and have in place a return to work process for its employees who have been absent from work due to a disability and require disability- related accommodations in order to return to work. 2. Shall document the process. 	Developed process	Complete	April 2025
	 The return to work process shall; Outline the steps the employer will take to facilitate the return to work of employees who were absent because their disability required them to be away from work. Use documented individual accommodation plans, as part of the process. 	Developed process	Complete	April 2025



Initiative	ISAR Requirements	Action	Status	Compliance Date
	The return to work process referenced in this section does not	Developed	Complete	April 2025
	replace or override any other return to work process created by or	process		
	under any other statute.			
Performance	An employer that uses performance management in respect of its	Integrated into	Complete	June 2025
Management	employees shall take into account the accessibility needs of	performance		
	employees with disabilities, as well as individual accommodation	management		
	plans, when using its performance management process in	process		
	respect of employees with disabilities.			
Career	An employer that provides career development and advancement	Integrated into	Complete	June 2025
Development +	to its employees shall take into account the accessibility needs of	performance		
Advancement	its employees with disabilities as well as any individual	management		
	accommodation plans, when providing career development and	process		
	advancement to its employees with disabilities.			
Redeployment	An employer that uses redeployment shall take into account the	Integrated into	Complete	July 2024
	accessibility needs of its employees with disabilities, as well as	Accessibility Policy		
	individual accommodation plans, when redeploying employees	and Reasonable		
	with disabilities.	Accommodation		
		process		

